

Characteristics	Subrecipient	Contractor
Performance measured against the objectives of its portion of the proposal's scope of work	Y	N
Subject to the same applicable compliance requirements as the awardee	Y	N
Has responsibility for programmatic decision making	Y	N
Has responsibility for adherence to applicable sponsor program compliance requirements	Y	N
Uses project funds to carry out its own portion of the scope of work	Y	N
Operates in a competitive environment	N	Y
Provides goods and services as part of their normal business operations	N	Y
Provides similar goods and services to many different purchasers	N	Y
Participates in the intellectual direction of the project and so are included as authors on publications	Y	N